

DSP 2022 - 2025 STRATEGIC PLAN AT A GLANCE



MISSION

DSP is the go-to actor on durable solutions in the region informing both policy and programming approaches for our members and partners including broader civil society, humanitarian and development partners and host and donor governments.



VISION

Durable solutions for displacement affected communities are achieved through sustained commitment and collective efforts from all stakeholders in the Middle East.



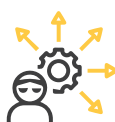
OVERARCHING GOAL

Conditions for displacement affected communities in the Middle East to live safe, dignified, productive lives are enabled through improved durable solutions policies, programming, and capacities.



STRATEGIC OBJECTIVES

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To ensure that research and analysis informs durable solutions policy and programming	To facilitate and support evidence-based policy engagement and advocacy for durable solutions	To support collective learning and strengthened capacities on durable solutions approaches and programming



OUTCOMES

Applied research	Policy influence & advocacy	Capacity development
Support a common agenda on applied research to inform durable solutions policy and programming	Act as platform of engagement and dialogue for DSP members and partners on durable solutions policies	Strengthen DSP members and partners' capacity on durable solutions concepts and approaches
Increase the use of relevant research and analysis by DSP members and partners	Provide evidence-based analysis in support of advocacy on durable solutions for displacement affected people	Support cross-learning on durable solutions programming and practices

1. ABOUT DSP

Amid the world's largest present day displacement crisis, the **DSP was established in 2016** to improve policy and programming approaches in support of durable solutions for displacement affected communities from Syria. **In 2022 and beyond, DSP is focused both on displacement in and from Syria and other forcibly displaced populations in the Middle East including refugees, IDPs, returnees and host communities.**

DSP is not an implementing agency but a joint initiative of six non-governmental organization (NGO) members: **Action Against Hunger (ACF), Danish Refugee Council (DRC), International Rescue Committee (IRC), Oxfam, Norwegian Refugee Council (NRC) and Save the Children.** With a secretariat based on the regional level in Amman, Jordan and currently working across five countries (Syria, Jordan, Lebanon, Turkey, and Iraq), DSP seeks to support a **collective agenda on durable solutions through joint research and cross-learning opportunities, evidence-based policy engagement and capacity strengthening on durable solutions concepts, approaches, and programming amongst members and partners.**

2. VISION AND MISSION

DSP's **vision is that durable solutions for displacement affected communities are achieved** through sustained commitment and collective efforts from all stakeholders in the Middle East. Our **mission is that DSP is the go-to actor on durable solutions in the region** informing both policy and programming approaches for our members and partners including broader civil society, humanitarian and development partners and host and donor governments.

3. THEORY OF CHANGE

The Middle East continues to be shaped by **conflict and forced displacement.** **Historical displacement** (including of Palestine refugees), **protracted displacement** linked to the ongoing crisis in Syria, **continued and reemerging conflicts, new emergencies** including the likelihood of increased impacts of **climate change**, challenged **socio-economic conditions in host communities and countries**, and **emerging geopolitics** and external influences, means that the durable solutions agenda is **complex and multi-faceted** in the Middle East.

The durable solutions context across the region therefore requires **sustained commitment and collective action** from diverse actors that links **humanitarian and development responses** and recognizes the need to respond to **immediate needs** whilst maintaining a focus on the **medium to longer term approaches** needed to **create an enabling environment for durable solutions.**

It also recognizes that the **achievement of durable solutions** is ultimately linked to the need for overarching structural changes that lie with the **parties to conflicts** and the decision-making of **host and resettling countries.** However, actors such as NGOs, United Nations (UN) agencies, and humanitarian and development donors and can and **should orient their engagement in forced displacement around durable solutions and support displaced persons and host communities to live safe, dignified, and productive lives.**

DSP's theory of change is therefore focused **on the process of durable solutions and on building support to promote pathways towards future durable solutions.** Emphasizing pathways to durable solutions also allows a focus on the **quality of asylum, protecting people from a deterioration in their conditions in displacement and from risks of forced return.** While DSP recognizes the **need to pursue all three durable solutions in parallel**, DSP is not in general prioritizing work on **third country solutions** (resettlement, complementary pathways etc.) because of our work at the regional and country level and limited influence global resettlement policy and/or direct engagement with current or potential future resettlement countries at capital level.

4. GOAL AND STRATEGIC OBJECTIVES

The **overarching goal** of DSP is that **conditions for displacement affected communities in the Middle East to live safe, dignified, productive lives are enabled through improved durable solutions policies, programming, and capacities.**

This is achieved through work across **three strategic objectives**:

- **To ensure** that **research and analysis** informs durable solutions policy and programming.
- **To facilitate and support evidence-based policy engagement and advocacy** for durable solutions.
- **To support collective learning and strengthened capacities** on durable solutions approaches and programming.

5. DSP CORE VALUES

DSP's added value and approaches rests on ensuring strong **mutual accountability and leveraging member capacities** as operational NGOs active in both programming and advocacy and **its convening power as a platform** to bring different stakeholders together to support a more collective agenda on durable solutions. These **internal and external dimensions** shape DSP's core values and ways of working including:

Inclusive: DSP is an inclusive platform that engages with and supports all stakeholders in the search for durable solutions.

Collaborative: DSP both collaborates with its members and broader strategic external partners in its processes to support a collective agenda and engagement to create an enabling environment for durable solutions.

Locally led: DSP promotes and holds itself accountable to support locally led approaches. This includes working with and supporting CSOs to and supporting local ownership through engaging CSOs in DSP led research, dissemination and capacity strengthening approaches.

Adaptive: DSP is flexible and responsive to adapt to changing contexts and imbed learning approaches to support ongoing adaptation.

6. PILLARS AND APPROACHES

To work towards the overarching goal and achieve our strategic objectives, the DSP works across three mutually reinforcing pillars: (1) **Applied research**; (2) **Policy influence and advocacy**; and (3) **Capacity development**. The work across these pillars is guided by the overall intervention logic and yearly priority focus areas identified with members and partners, forming the basis of DSP's annual workplan and Monitoring and Evaluation (M&E) framework to measure results and impact.

7. OVERALL INTERVENTION LOGIC

Pillars	Applied Research	Policy Influence and Advocacy	Capacity Development
Goal	Conditions for displacement affected communities in the Middle East to live safe, dignified, and productive lives are enabled through improved durable solutions policies, programming, and capacities		
Strategic objectives	To ensure that research and analysis informs durable solutions policy and programming	To facilitate and support evidenced-based policy engagement and advocacy for durable solutions	To support collective learning and strengthened capacities on durable solutions approaches and programming
Outcome 1	Support a common agenda on applied research to inform durable solutions policy and programming	Act as platform of engagement and dialogue for DSP members and partners on durable solutions policies	Strengthen DSP members and partners' capacity on durable solutions concepts and approaches
Output 1.1	Support a common agenda on research, through coordinating and strengthening collaboration with members and partners	Convene and create the space to bring stakeholders together to discuss durable solutions	Provide technical support to strengthen the capacities of practitioners and policy makers including local actors (CSOs and authorities) such as through training
Output 1.2	Conduct research to address evidence and programmatic gaps that promote solutions based on identified priorities	Support local CSOs to engage in coordination and policy processes and influence policy makers	Support a shared understanding of durable solutions approaches including through sharing tools, guidance materials and programmatic evidence
Outcome 2	Increase the use of relevant research and analysis by DSP members and partners	Provide evidence-based analysis in support of advocacy on durable solutions for displacement affected people	Support cross-learning on durable solutions programming and practices
Output 2.1	Promote the uptake of DSP evidence through participatory research processes, dissemination events and other activities	Coordinate with DSP members and partners on influencing opportunities and share analysis to inform advocacy	Convene and support cross-learning between contexts, countries, and stakeholders
Output 2.2	Support local ownership including by engaging CSOs in DSP led research and dissemination processes	Engage proactively and support DSP member coherent engagement in local, national, and regional durable solutions policy dialogue	Pursue strategic partnerships with humanitarian and development actors including donors to influence planning and responses